

**Ministry of Heritage,
Sport, Tourism and
Culture Industries**

Minister

6th Floor
438 University Avenue
Toronto, ON M7A 2R9

**Ministère des Industries du
patrimoine, du sport, du
tourisme et de la culture**

Ministre

6^e étage
438, avenue University
Toronto (Ontario) M7A 2R9



Ontario

DEC 17 2019

Mr. Michael Diamond
Chair
Ontario Trillium Foundation
800 Bay Street, 5th Floor
Toronto, ON M5S 3A9

2020-21 Mandate Letter

Dear Mr. Diamond:

I want to thank you for taking on your role as Chair at Ontario Trillium Foundation. Keeping in line with the retooled, refocused and renamed Ministry of Heritage, Sport, Tourism and Culture Industries, the work being done with your team contributes to a growing spectacular double bottom line in Ontario that our ministry's dual mandate reflects - that is our cultural fabric and the economic bottom line.

I often say that Ontario is the world in one province and thanks to Ontario Trillium Foundation's support for Ontario communities, you make our jobs in the Ministry easier to showcase Ontario. The important work you are doing provides truly unique opportunities for people to thrive, and also to explore and discover our province.

Our province is defined and enriched by the diversity of experiences, heritage and traditions of the people who live here. This cultural fabric is an important part of our identity and of what makes Ontario the best place to live and visit. With delivery partners like you, our ministry is working to welcome the world to our province every day, bring people together, showcase the authentic Ontario experience, and support our diverse communities.

As you develop your business objectives, performance goals and other activities for the coming year, I ask that you consider a number of key government priorities.

The 2019 Ontario Budget states that restoring trust, transparency and accountability in the province's finances is the government's highest priority. Additionally, the line-by-line review, conducted by Ernst and Young, can help inform how public spending can be made more effective and efficient for the people of Ontario. I expect the principles outlined in those documents to guide your approach to exercising good governance and effective oversight at your agency.

As well, our government recently announced the completion of a review of provincial agencies, conducted by the Agency Review Task Force. This effort is part of our goal to ensure that agencies continue to deliver modern and effective services for the people of Ontario. My ministry has received recommendations from the task force and will be communicating our government's directions to you. I will look to your agency to support their implementation.

I recognize the ongoing success that the Ontario Trillium Foundation's investments have made to our communities. The work you do improves people's lives, creating lasting and positive change in communities across the province by providing spaces for people to come together and connect, fostering more active lifestyles, and enhancing economic wellbeing. I ask that your staff work with my ministry to ensure your grant programs are aligned with government priorities. Please continue to seek opportunities to maximize the return on provincial investment, so that every dollar invested supports local communities.

I value your role in building healthy and vibrant communities throughout Ontario by strengthening the capacity of the volunteer sector through investments in community-based initiatives in the arts and culture, environment, human and social services, and sports and recreation sectors. I ask that you ensure your agency continues to deliver this important work in a manner consistent with government priorities.

Together, our work drives billions of dollars in economic activity and creates thousands of jobs. It boosts local economies, helps Ontario's communities succeed and showcases our strengths to the world – but I believe there is potential for so much more.

I know that with the Ontario Trillium Foundation's help, the province can reach that potential.

Kindest regards,



Lisa MacLeod
Minister of Heritage, Sport, Tourism and Culture industries

c: Katharine Bambrick, Chief Executive Officer, Ontario Trillium Foundation
Nancy Matthews, Deputy Minister, Heritage, Sport, Tourism and Culture Industries
Ken Chan, Assistant Deputy Minister, Business Transformation and Project
Management Division, Ministry of Heritage, Sport, Tourism and Culture Industries